





## 2015-16 public report form submitted by Griffith University to the Workplace Gender Equality Agency

## Organisation and contact details

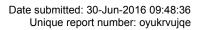
Organisation registration	Legal name ABN ANZSIC	Griffith University 78106094461 8102 Higher Education
Organisation details	Trading name/s ASX code (if relevant) Postal address	170 Kessels Road NATHAN QLD 4111 AUSTRALIA
	Organisation phone number	(07) 3735 7111
Reporting structure	Number of employees covered in this report submission Other organisations reported on in this	7,181





# Workplace profile Manager

Manager ecoungtional estageries	Departing level to CEO	No. of employees				
Manager occupational categories	Reporting level to CEO	Employment status	F	М	Total employees	
		Full-time permanent	0	0	0	
		Full-time contract	0	1	1	
CEO/Head of Business in Australia	0	Part-time permanent	0	0	0	
		Part-time contract	0	0	0	
		Casual	0	0	0	
		Full-time permanent	1	0	1	
		Full-time contract	3	7	10	
Key management personnel	-1	Part-time permanent	0	0	0	
		Part-time contract Casual		0	0	
		Casual	0	0	0	
		Full-time permanent	9	30	39	
		Full-time contract	5	4	9	
Other executives/General managers	-2	Part-time permanent	0	0	0	
		Part-time contract	0	2	2	
		Casual	0	0	0	
	-3	Full-time permanent	8	16	24	
		Full-time contract	11	12	23	
Senior Managers		Part-time permanent	0	0	0	
		Part-time contract	0 0 0 0			
		Casual	0	0	0	
		Full-time permanent	26	33	59	
		Full-time contract	10	15	25	
	-4	Part-time permanent	0	0	0	
	Part-time contract 1 1		1	2		
		Casual	0	0	0	
		Full-time permanent	21	20	41	
		Full-time contract	17	30	47	
Other managers	-5	Part-time permanent	2	0	2	
•		Part-time contract	0	0	0	
		Casual	0	0	0	
		Full-time permanent	65	64	129	
		Full-time contract	18	6	24	
	-6	Part-time permanent	8	0	8	
		Part-time contract	5	0	5	
		Casual	0	0	0	







Manager equipational estageries	Reporting level to CEO	Employment status		No. c	of employees
Manager occupational categories	Reporting level to CEO	Employment status	F	М	Total employees
Grand total: all managers			210	241	451





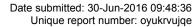
### Non-manager

Non-manager occupational	Employment status		cluding graduates and ntices)	No. of gr appli	aduates (if icable)	No. of ap	prentices (if icable)	Total
categories		F	M	F	M	F	М	employees
	Full-time permanent	696	735	0	0	0	0	1,431
Professionals	Full-time contract	238	237	0	0	0	0	475
	Part-time permanent	178	30	0	0	0	0	208
	Part-time contract	172	58	0	0	0	0	230
	Casual	977	696	0	0	0	0	1,673
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Technicians and trade	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	17	1	0	0	0	0	18
	Full-time contract	0	0	0	0	0	0	0
Community and personal service	Part-time permanent	2	0	0	0	0	0	2
	Part-time contract	0	0	0	0	0	0	0
	Casual	18	2	0	0	0	0	20
	Full-time permanent	447	174	0	0	0	0	621
	Full-time contract	96	38	0	0	0	0	134
Clerical and administrative	Part-time permanent	232	25	0	0	0	0	257
	Part-time contract	108	10	0	0	0	0	118
	Casual	964	515	0	0	0	0	1,479
	Full-time permanent	0	0	0	0	0	0	0
Sales	Full-time contract	0	0	0	0	0	0	0
	Part-time permanent	0	0	0	0	0	0	0





Non-manager occupational categories	Employment status		cluding graduates and ntices)		aduates (if cable)		prentices (if icable)	Total employees
categories		F	M	F	M	F	М	employees
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Machinery operators and drivers	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Labourers	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	10	17	0	0	0	0	27
Others	Full-time contract	2	11	0	0	0	0	13
	Part-time permanent	5	0	0	0	0	0	5
	Part-time contract	5	1	0	0	0	0	6
	Casual	8	5	0	0	0	0	13
Grand total: all non-managers		4,175	2,555	0	0	0	0	6,730



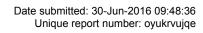




## Reporting questionnaire

Gender equality indicator 1: Gender composition of workforce

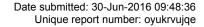
1 Do you have formal policies and/or formal strategies in place that SPECIFICALLY SUPPORT GENDER EQUALITY in relation to:
1.1 Recruitment?  ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
<ul> <li>No</li> <li>No, currently under development</li> <li>No, insufficient human resources staff</li> <li>No, don't have expertise</li> <li>No, not a priority</li> </ul>
1.2 Retention?  ☐ Yes (you can select policy and/or strategy options)  ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.3 Performance management processes?  ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.4 Promotions?  ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
<ul> <li>No</li> <li>No, currently under development</li> <li>No, insufficient human resources staff</li> <li>No, don't have expertise</li> <li>No, not a priority</li> </ul>
1.5 Talent identification/identification of high potentials?  ☑ Yes (you can select policy and/or strategy options)







	☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Ottobassis and size of within another policy
☐ No ☐ No, co ☐ No, in ☐ No, do	✓ Strategy is contained within another strategy  urrently under development  asufficient human resources staff  on't have expertise  ot a priority
Yes (y	Succession planning?  you can select policy and/or strategy options)  Standalone policy  Policy is contained within another policy  Standalone strategy  Strategy is contained within another strategy
☐ No, in☐ No, do	urrently under development nsufficient human resources staff on't have expertise ot a priority
⊠ Yes (y	Training and development?  you can select policy and/or strategy options)  ☐ Standalone policy  ☐ Policy is contained within another policy ☐ Standalone strategy  ☑ Strategy is contained within another strategy
☐ No ☐ No, co ☐ No, in ☐ No, do	urrently under development asufficient human resources staff on't have expertise ot a priority
⊠ Yes (y [ [	Resignations?  you can select policy and/or strategy options)  Standalone policy  Policy is contained within another policy  Standalone strategy  Strategy is contained within another strategy
☐ No, cu☐ No, in☐ No, do	urrently under development sufficient human resources staff on't have expertise ot a priority
⊠ Yes (y [ [	Key performance indicators for managers relating to gender equality? you can select policy and/or strategy options)  ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☑ Strategy is contained within another strategy
☐ No ☐ No, co ☐ No, in ☐ No, do	urrently under development sufficient human resources staff on't have expertise ot a priority
	Gender equality overall? you can select policy and/or strategy options)







<ul><li>Standalone policy</li><li>□ Policy is contained within another policy</li><li>□ Standalone strategy</li></ul>
Strategy is contained within another strategy
□ No
No, currently under development
☐ No, insufficient human resources staff
☐ No, don't have expertise
☐ No, not a priority

1.11 You may provide details of other formal policies or formal strategies that specifically support gender equality that may be in place:

Other relevant documents and initiatives to support the Universities key priority to achieve gender equality include the following:

- \*Lead Executive driving the Women in Leadership agenda
- \*University Equity & Diversity Plan
- \*Group and Element Operational plans
- \*Women in Leadership program
- \*Leneen Forde Future Leaders program
- \*Provisions with the Academic and General Staff Enterprise Agreements
- \*Academic Equity Development Program
- \*General Staff Education Assistance Scheme
- \*participation in SAGE Athena Swan Pilot program
- 1.12 In the table below, please provide the NUMBER of new appointments made during the reporting period (by gender and manager/non-manager categories). This should include appointments from both external and internal sources such that if an existing employee is appointed to another role within the organisation (promotion or not), they would need to be included.

All appointments need to be included regardless of how they were made, for example through recruitment exercises, cold canvassing, previously-submitted resumes.

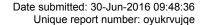
	Managers		Non-managers	
	Female	Male	Female	Male
NUMBER of appointments made	14	10	200	121

1.13 In the table below, please provide the NUMBER of employees who were awarded promotions during the reporting period (by gender, employment status and manager/non-manager categories).

('Promotion' means where a person has advanced or been raised to a higher office or rank on an ongoing basis. Temporary higher duties are not considered a promotion. This does not typically include movement within a salary band unless it involves a move to higher office or rank.)

No cell should be left blank, please enter '0' (zero) where there is no data.

	Managers		Non-man	agers
	Female	Male	Female	Male
Permanent/ongoing full-time employees	4	3	37	31
Permanent/ongoing part-time employees	0	0	2	0
Fixed-term contract full-time employees	1	0	6	3
Fixed-term contract part-time employees	0	0	0	1
Casual employees	0	0	0	0







1.14 In the table below, please provide the NUMBER of employees who have resigned during the reporting period (by gender, employment status, and manager/non-manager categories).

('Resigned' refers to employees who have given up their employment voluntarily, not those who are subject to employer-initiated terminations or redundancies.)

No cell should be left blank, please enter '0' (zero) where there is no data.

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	Managers		Non-mar	nagers	
	Female	Male	Female	Male	
Permanent/ongoing full-time employees	13	8	107	78	
Permanent/ongoing part-time employees	0	0	25	11	
Fixed-term contract full-time employees	6	12	162	118	
Fixed-term contract part-time employees	1	1	128	31	
Casual employees	0	0	0	0	

1.15 Should you wish to provide additional information on any of your responses under gender equality indicator 1, please do so below: n/a

Gender equality indicator 2: Gender composition of governing bodies

- Your organisation, or organisations you are reporting on, will have a governing body/board as defined in the Workplace Gender Equality Act 2012 (Act). (In the Act, a governing body is defined as "the board of directors, trustees, committee of management, council or other governing authority of the employer".) For the purposes of reporting under the Act, this question relates to the ultimate or 'highest' governing body for your organisation. NB: if your governing body/board is located overseas, it still needs to be included.
- o For private or publicly listed companies, you will have one or more directors or a board of directors.
- o For trusts, the trustee is the governing body/board.
- o For partnerships, the governing body/board is likely to comprise all or some (if elected) partners.
- o For organisations whose governing body/board is the same as their parent entity's governing body/board, it is still deemed to have a governing body/board.
- o For religious structures, you may have a canonical advisor, bishop or archbishop.
- o For other structures that do not fall into any of the above categories, your committee of management would be considered your governing body/board.
- 2.1 Please complete the table below, ensuring data entered is based on the instructions in each column header. For each organisation, enter the number of women and men on that governing body/board (not percentage). If a target has been set to increase the representation of women on any of the governing bodies listed, please indicate the % target and the year it is to be reached.





If your organisation's governing body/board is the same as your parent entity's governing body/board, you will need to enter your organisation's name but the details of your parent patitive governing body/board in the table below.

entity's gove	erning bod	ly/board i	in the t	table	below.
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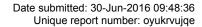
entity's governing body/board in the table below.							
	Organisation	NUME chairpe (N	Gender and NUMBER of chairperson/s (NOT percentage)		der and ER of other erning //board ers (NOT entage)	% target for representation of women on each governing body/board	Year to be reached
	name	F (Chair)	M (Chair)	F	M	(enter 0 if no target has been set, or enter a % between 1- 100)	(in YYYY format; if no target has been set, leave blank)
01	University Council	0	1	5	12	0	
02							
03							
04							
05							
06							
07							
80							
09							
10							
11							
12							
13							
14							
15							
16							
17							
18							
19							
20							
21							





	Organisation	Gender and NUMBER of chairperson/s (NOT percentage)		Gender and NUMBER of other governing body/board members (NOT percentage)		% target for representation of women on each governing body/board	Year to be reached	
	name	F (Chair)	M (Chair)	F	M	(enter 0 if no target has been set, or enter a % between 1- 100)	(in YYYY format; if no target has been set, leave blank)	
23								
24								
25								
26								
27								
28								
29								
30								
2.2 If a target relating to the representation of women has not been set for any of the governing bodies listed above, you may specify why below:  Governing body/board has gender balance (e.g. 40% women/40% men/20% either)  Currently under development  Insufficient human resources staff  Don't have expertise  Do not have control over governing body/board appointments (provide details why):  Appointments governed by legislation (Griffith University Act 1998)  Not a priority  Other (provide details):								

Governing body/board has gender balance (e.g. 40% women/40% men/20% either)  Currently under development  Insufficient human resources staff  Don't have expertise  Do not have control over governing body/board appointments (provide details why):  Appointments governed by legislation (Griffith University Act 1998)  Not a priority  Other (provide details):
2.3 Do you have a formal selection policy and/or formal selection strategy for governing body/board members for ALL organisations covered in this report?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy
☐ Strategy is contained within another strategy
No, in place for some governing bodies/boards  No, currently under development  No, insufficient human resources staff
No, do not have control over governing body/board appointments (provide details why):
Appointments governed by legislation (Griffith University Act 1998)
No, don't have expertise
No, not a priority
☐ No, other (provide details):







2.4 Partnership structures only: (only answer this question if your organisation operates under a partnership structure, ie is NOT an incorporated entity (ie Pty Ltd, Ltd or Inc), or an unincorporated entity).

Please enter the total number of female and male equity partners (excluding the managing partner) in the following table against the relevant WGEA standardised manager definitions. Non-equity (salaried) partners need to be included in your workplace profile.

Details of your managing partner should be included separately in the CEO row of your workplace profile.

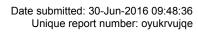
NB: Please ensure that the composition of your governing body/board (which may include all or some of your equity partners below) is also entered in question 2.1.

	Full- time females	Part- time females	Full- time males	Part- time males
Equity partners who ARE key management personnel (KMPs) (excluding your managing partner)				
Equity partners who are "Other executives/General managers"				
Equity partners who are "Senior managers"				
Equity partners who are "Other managers"				

2.5 Should you wish to provide additional information on any of your responses under gender equality indicator 2, please do so below: n/a

Gender equality indicator 3: Equal remuneration between women and men

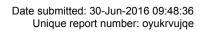
3 ⊠ Yes	Do you have a formal policy and/or formal strategy on remuneration generally? (you can select policy and/or strategy options)  ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
□No	Strategy is contained within another strategy
	currently under development
_	insufficient human resources staff
_	included in workplace agreement
☐ No,	don't have expertise
_	salaries set by awards or industrial agreements
	non-award employees paid market rate
	not a priority
∐ No,	other (provide details):
3.1	Are specific gender pay equity objectives included in your formal policy and/or formal
strateg	y?
Yes	(provide details in questions 3.2 and/or 3.3 below)
☐ No	
=	currently under development
_	insufficient human resources staff
	don't have expertise
	salaries set by awards or industrial agreements
$\square$ INO,	non-award employees are paid market rate







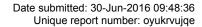
No, not a priority No, other (provide details):
You have answered yes to question 3.1. Please indicate whether your formal policy or formal strategy includes the following gender pay equity objectives (more than one option can be selected):  To achieve gender pay equity To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance pay reviews)  To be transparent about pay scales and/or salary bands To ensure managers are held accountable for pay equity outcomes To implement and/or maintain a transparent and rigorous performance assessment process Other (Please provide details in question 3.3 below)
Provide details of other gender pay equity objectives that are included in your formal policy or formal strategy including timeframes for achieving these objectives:  n/a
Has a gender remuneration gap analysis been undertaken? (This is a payroll analysis to determine whether there are any gaps between what women and men are paid.)  Yes. When was the most recent gender remuneration gap analysis undertaken?  Within last 12 months  Within last 1-2 years  More than 2 years ago but less than 4 years ago  Other (provide details):
No, currently under development No, insufficient human resources staff No, don't have expertise No, salaries for ALL employees (including managers) are set by awards or industrial agreements, AND there is no room for discretion in pay changes (for example because pay ncreases occur only when there is a change in tenure or qualifications) No, salaries for SOME or ALL employees (including managers) are set by awards or ndustrial agreements and there IS room for discretion in pay changes (because pay ncreases can occur with some discretion such as performance assessments) No, non-award employees are paid market rate No, not a priority No, other (provide details):
4.01 Should you wish to provide details on the type of gender remuneration gap analysis that has been undertaken (for example like-for-like, organisation-wide), please do so below: A gender remuneration gap analysis was conducted in 2015 and looked at both University wide, level by level and like for like pay gaps within the academic and administrative workforce.
4.1 Were any actions taken as a result of your gender remuneration gap analysis?  Yes - please indicate what actions were taken (more than one option can be selected):  ☐ Created a pay equity strategy or action plan ☐ Identified cause/s of the gaps ☐ Reviewed remuneration decision-making processes ☐ Analysed commencement salaries by gender to ensure there are no pay gaps ☐ Analysed performance ratings to ensure there is no gender bias (including unconscious bias)
Analysed performance pay to ensure there is no gender bias (including unconscious bias)







<ul> <li>☐ Trained people-managers in addressing gender bias (including unconscious bias)</li> <li>☐ Set targets to reduce any like-for-like gaps</li> <li>☐ Set targets to reduce any organisation-wide gaps</li> <li>☐ Reported pay equity metrics (including gender pay gaps) to the governing</li> </ul>
body/board
Reported pay equity metrics (including gender pay gaps) to the executive  Reported pay equity metrics (including gender pay gaps) to all employees  Reported pay equity metrics (including gender pay gaps) externally  Corrected like-for-like gaps
<ul> <li>☐ Conducted a gender-based job evaluation process</li> <li>☑ Implemented other changes (provide details):</li> <li>Implemented more regular workforce planning sessions with group executives to highlight gaps in representation at higher levels, and identify pathways and opportunities for current and future female staff. Continued women only academic promotions sessions to encourage female staff to apply for promotion in a more timely manner.</li> </ul>
<ul> <li>No</li> <li>No unexplainable or unjustifiable gaps identified</li> <li>No, currently under development</li> </ul>
☐ No, insufficient human resources staff ☐ No, don't have expertise
<ul> <li>No, salaries set by awards or industrial agreements</li> <li>No, non-award employees are paid market rate</li> <li>No, unable to address cause/s of gaps (provide details why):</li> </ul>
<ul><li>☐ No, not a priority</li><li>☐ No, other (provide details):</li></ul>
4.2 Should you wish to provide additional information on any of your responses under gender equality indicator 3, please do so below: n/a
Gender equality indicator 4: Flexible working and support for employees with family and caring responsibilities
5 Do you provide employer funded paid parental leave for PRIMARY CARERS, in addition to any government funded parental leave scheme for primary carers?  Yes. (Please indicate how employer funded paid parental leave is provided to the primary carer):
☐ By paying the gap between the employee's salary and the government's paid parental leave scheme
⊠ By paying the employee's full salary (in addition to the government's paid scheme), regardless of the period of time over which it is paid. For example, full pay for 12 weeks or half pay for 24 weeks
<ul> <li>☐ As a lump sum payment (paid pre- or post- parental leave, or a combination)</li> <li>☐ No</li> <li>☐ No, currently being considered</li> </ul>
<ul> <li>No, insufficient human resources staff</li> <li>No, government scheme is sufficient</li> <li>No, don't know how to implement</li> <li>No, not a priority</li> </ul>
☐ No, other (provide details):
<ul><li>5.1 Please indicate the MINIMUM number of weeks of EMPLOYER FUNDED paid parental leave that is provided for primary carers.</li><li>6</li></ul>







Optional: If you wish to provide additional details on the eligibility period/s and the maximum number of paid parental leave offered to primary carers, please do so below:

- 5.1a What is the eligibility period for employees to access the MINIMUM amount of employer funded paid parental leave (ie how long do employees need to be employed to access this MINIMUM amount in months)?
- 5.1b If you offer different amounts of employer funded paid parental leave, what is the MAXIMUM number of weeks of employer funded paid parental leave that is provided for primary carers (in weeks)?
- 5.1c What is the eligibility period for employees to access the MAXIMUM amount of employer funded paid parental leave (ie how long do employees need to be employed to access this MAXIMUM amount in months)?
- What proportion of your total workforce has access to employer funded paid parental leave for PRIMARY CARERS? In your calculation, you must include casuals when working out the proportion. For example, if ALL employees have access to employer funded paid parental leave for PRIMARY CARERS, including casuals, you would enter 100%. If casuals do not have access to this leave, your figure would always be less than 100%.

You may enter a number that represents the actual percentage of employees, or round the number to the nearest 10th percentile, e.g. if 23.4% enter 20; if 45.7% enter 50).

	Primary carer's leave
Percentage:	50

6 Do you provide employer funded paid parental leave for SECONDARY CARERS, in
addition to any government funded parental leave scheme for secondary carers?
Yes, one week or greater (please go to 6.1)
Yes, less than one week (please go to 6.2)
□ No
No, currently being considered
No, insufficient human resources staff
No, government scheme is sufficient
No, don't know how to implement
No, not a priority
No, other (provide details):
·· · · · · · · · · · · · · · · · · · ·

- 6.1 Please indicate the number of weeks of employer funded paid parental leave that is provided for secondary carers.
- 6.3 What proportion of your total workforce has access to employer funded paid parental leave for SECONDARY CARERS? In your calculation, you must include casuals when working out the proportion. For example, if ALL employees have access to employer funded paid parental leave for SECONDARY CARERS, including casuals, you would enter 100%. If casuals do not have access to this leave, your figure would always be less than 100%.

Please enter a whole number that represents the percentage of employees to the nearest 10th percentile, (e.g. if 23.4% enter 20; if 45.7% enter 50).

	Secondary carer's leave				
Percentage:	50				





7 How many female and male managers, and female and male non-managers, have utilised parental leave (paid and/or unpaid) during the past reporting period (this is to include employees still on parental leave who commenced this leave in another reporting period)?

No cell should be left blank, please enter '0' (zero) where there is no data.

	Primary care	r's leave	Secondary carer's leave		
	Female Male		Female	Male	
Managers	3	0	0	5	
Non-managers	121	3	0	31	

8 Provide the NUMBER of employees who, during the reporting period, ceased employment during, or at the end of, parental leave (by gender and manager/non-manager categories).

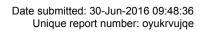
This includes employees on parental leave that had commenced in another reporting period. Include situations where the parental leave was taken continuously with any other leave type. For example, a person may have utilised paid/unpaid parental leave, annual leave or other unpaid leave during a single block of 'parental leave'.

'Ceased employment' means anyone who has exited the organisation for whatever reason, including resignations, redundancies and dismissals.

No cell should be left blank, please enter '0' (zero) where there is no data.

	Female	Male
Managers	0	0
Non-managers	1	0

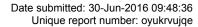
9 Do you have a formal policy and/or formal strategy on flexible working arrangements?	
∑ Yes (you can select policy and/or strategy options)	
Standalone policy	
Policy is contained within another policy	
☐ Standalone strategy	
☐ Strategy is contained within another strategy	
No, currently under development	
☐ No, insufficient human resources staff	
No, included in workplace agreement     No, don't have synaptice.	
☐ No, don't have expertise	
No, don't offer flexible arrangements	
No, not a priority	
No, other (provide details):	
Do you have a formal policy and/or formal strategy to support employees with family	
or caring responsibilities?	
∑ Yes (you can select policy and/or strategy options)	
☐ Standalone policy	
□ Policy is contained within another policy	
☐ Standalone strategy	
Strategy is contained within another strategy	
No, currently under development	
No, insufficient human resources staff	
☐ No, included in workplace agreement	
No, don't have expertise	
☐ No, not a priority	
L No, not a priority	







☐ No, other (provide details):
Do you have any non-leave based measures to support employees with family or caring responsibilities (e.g. employer-subsidised childcare, breastfeeding facilities, referral services)?  ☐ Yes ☐ No
No, currently under development
☐ No, insufficient human resources staff
No, don't have expertise
<ul><li>No, not a priority</li><li>No, other (provide details):</li></ul>
11.1 Please indicate what measures are in place and if they are available at all worksites (where only one worksite exists, for example a head-office, please select "Available at all worksites"):
☐ Employer subsidised childcare
Available at some worksites only
☐ Available at all worksites ☐ On-site childcare
Available at all worksites
☑ Breastfeeding facilities
Available at some worksites only
<ul><li>☑ Available at all worksites</li><li>☐ Childcare referral services</li></ul>
Available at some worksites only
Available at all worksites
☐ Internal support networks for parents
Available at some worksites only
<ul><li>☐ Available at all worksites</li><li>☐ Return to work bonus (only select this option if the return to work bonus is NOT the</li></ul>
balance of paid parental leave when an employee returns from leave).
Available at some worksites only
Available at all worksites
<ul> <li>☐ Information packs to support new parents and/or those with elder care responsibilities</li> <li>☐ Available at some worksites only</li> <li>☐ Available at all worksites</li> </ul>
Referral services to support employees with family and/or caring responsibilities
Available at some worksites only
Available at all worksites
<ul> <li>☐ Targeted communication mechanisms, for example intranet/ forums</li> <li>☐ Available at some worksites only</li> </ul>
Available at some worksites
Support in securing school holiday care
Available at some worksites only
Available at all worksites
Coaching for employees on returning to work from parental leave
☐ Available at some worksites only ☐ Available at all worksites
Parenting workshops targeting mothers
Available at some worksites only
Available at all worksites
Parenting workshops targeting fathers
<ul><li>☐ Available at some worksites only</li><li>☐ Available at all worksites</li></ul>
None of the above, please complete question 11.2 below







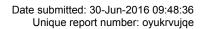
Please provide details of any other non-leave based measures that are in place and 11.2 whether they are available at all worksites.

\*Salary sacrificing of child care fees for long day care service located on Head office campus is available to University staff.

\*Reversible fractional appointments for the care of dependants

academic equity development program
12 Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?  ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, included in workplace agreement ☐ No, not aware of the need ☐ No, don't have expertise ☐ No, not a priority ☐ No, other (please provide details):
13 Other than a policy and/or strategy, do you have any measures to support employees who are experiencing family or domestic violence?  ☑ Yes - please indicate the type of measures in place (more than one option can be selected):  ☑ Employee assistance program (including access to a psychologist, chaplain or counsellor)  ☐ Training of key personnel  ☑ A domestic violence clause is in an enterprise agreement or workplace agreement ☐ Workplace safety planning  ☑ Access to paid domestic violence leave (contained in an enterprise/workplace
agreement)
Access to unpaid domestic violence leave (contained in an enterprise/workplace
agreement)  ☐ Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)  ☐ Access to unpaid leave ☐ Confidentiality of matters disclosed ☐ Referral of employees to appropriate domestic violence support services for
expert advice
☐ Protection from any adverse action or discrimination based on the disclosure of domestic violence ☐ Flexible working arrangements ☐ Provide financial support (e.g. advance bonus payment or advanced pay) ☐ Offer change of office location ☐ Emergency accommodation assistance ☐ Access to medical services (e.g. doctor or nurse) ☐ Other (provide details):
No No, currently under development No, insufficient human resources staff No, not aware of the need No, don't have expertise No, not a priority No, other (provide details):

<sup>\*</sup>flexible work arrangements
\*academic equity development program







Please tick the checkboxes in the table below to indicate which employment terms, conditions or practices are available to your employees (please note that not ticking a box indicates that a particular employment term, condition or practice is not in place):

	Managers				Non-managers			
	Female		M	ale	Female Male			ale
	Formal	Informal	Formal	Informal	Formal	Informal	Formal	Informal
Flexible hours of work								
Compressed working weeks								
Time-in-lieu								
Telecommuting								
Part-time work								
Job sharing								
Carer's leave								
Purchased leave								
Unpaid leave								
14.1 If there a your employees, Reversible Part	you may		tails of tho	se below:	·			

Reversible Part Time Appointment for the Care of Dependents (following a period of parental leave).

Collaborative technologies enable staff to work at locations other than their usual desk/office as required.

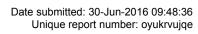
14.2 Where employment terms, conditions or practices are not available to your
employees for any of the categories listed above, you may specify why below:
Currently under development
Insufficient human resources staff
☐ Don't have expertise
Not a priority
Other (provide details):

14.3 Should you wish to provide additional information on any of your responses under gender equality indicator 4, please do so below: Parental leave provisions:

It is important to note that the minimum period of parental leave quoted is for employees with between 9-12 months service only. Staff with 12 months service are entitled to 26 weeks leave on full pay, comprising of 12 weeks maternity leave (for the birth mother or male or female primary carer in case of adoption) and an additional 14 weeks primary carers leave (for male or female primary carer).

Gender equality indicator 5: Consultation with employees on issues concerning gender equality in the workplace

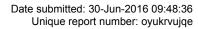
Have you consulted with employees on issues concerning gender equality in your workplace?







☐ No, not needed (provide details why):
<ul> <li>No, insufficient human resources staff</li> <li>No, don't have expertise</li> <li>No, not a priority</li> <li>No, other (provide details):</li> </ul>
15.1 How did you consult with employees on issues concerning gender equality in your workplace (more than one option can be selected)?  Survey  Consultative committee or group  Focus groups  Exit interviews  Performance discussions  Other (provide details): web pages, forums, development programs
15.2 Please indicate what categories of employees you consulted.  All staff  Women only  Men only  Human resources managers  Management  Employee representative group(s)  Diversity committee or equivalent  Women and men who have resigned while on parental leave  Other (provide details):  All employees in selected work areas
15.3 Should you wish to provide additional information on any of your responses under gender equality indicator 5, please do so below: n/a
Gender equality indicator 6: Sex-based harassment and discrimination  16 Do you have a formal policy and/ or formal strategy on sex-based harassment and discrimination prevention?  Yes (you can select policy and/or strategy options)  Standalone policy
<ul> <li>□ Policy is contained within another policy</li> <li>□ Standalone strategy</li> <li>□ Strategy is contained within another strategy</li> <li>□ No</li> <li>□ No, currently under development</li> <li>□ No, insufficient human resources staff</li> <li>□ No, included in workplace agreement</li> <li>□ No, don't have expertise</li> <li>□ No, not a priority</li> <li>□ No, other (provide details):</li> </ul>
16.1 Do you include a grievance process in any sex-based harassment and discrimination prevention policy and/or strategy?  ☑ Yes ☐ No ☐ No, currently under development



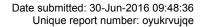




<ul> <li>No, insufficient human resources staff</li> <li>No, don't have expertise</li> <li>No, not a priority</li> <li>No, other (provide details):</li> </ul>
Does your workplace provide training for all managers on sex-based harassment and discrimination prevention?  ☐ Yes - please indicate how often this training is provided ('At induction' AND one of the other options can be selected):  ☐ At induction ☐ At least annually ☐ Every one-to-two years ☐ Every three years or more ☐ Varies across business units ☐ Other (provide details):
<ul> <li>No</li> <li>No, currently under development</li> <li>No, insufficient human resources staff</li> <li>No, don't have expertise</li> <li>No, not a priority</li> <li>No, other (provide details):</li> </ul>
17.1 Should you wish to provide additional information on any of your responses under gender equality indicator 6, please do so below: n/a

### Other

Should you wish to provide details of any initiatives that you feel are particularly outstanding, or that have resulted in improved gender equality outcomes in your workplace, please enter this information below. (As with all of the questions in this questionnaire, any information you provide here will appear in your public report.)







## Gender composition proportions in your workplace

#### Important notes:

- 1. Proportions are based on the data contained in your workplace profile and reporting questionnaire.
- Some proportion calculations will not display until you press Submit at step 6 on the reporting page in the portal. When your CEO signs off the report prior to it being submitted, it is on the basis that the proportions will only reflect the data contained in the report.
- 3. If any changes are made to your report after it has been submitted, the proportions calculations will be refreshed and reflect the changes **after** you have pressed **Re-submit** at step 6 on the reporting page.

#### Based upon your workplace profile and reporting questionnaire responses:

#### Gender composition of workforce

1. the gender composition of your workforce overall is 61.1% females and 38.9% males.

#### **Promotions**

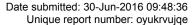
- 2. 56.8% of employees awarded promotions were women and 43.2% were men
  - 62.5% of all manager promotions were awarded to women
  - ii. 56.2% of all non-manager promotions were awarded to women.
- 3. 11.8% of your workforce was part-time and 3.4% of promotions were awarded to part-time employees.

#### Resignations

- 4. 63.1% of employees who resigned were women and 36.9% were men
  - i. 48.8% of all managers who resigned were women
  - i. 63.9% of all non-managers who resigned were women.
- 11.8% of your workforce was part-time and 28.1% of resignations were part-time employees.

#### Employees who ceased employment before returning to work from parental leave

- 0.8% of all women who utilised parental leave and ceased employment before returning to work
- ii. 0.0% of all men who utilised parental leave and ceased employment before returning to work
- iii. 0.0% of all managers who utilised parental leave and ceased employment before returning to work were women
- iv. 0.6% of all non-managers who utilised parental leave and ceased employment before returning to work were women.







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### **Notification and access**

List of employee organisations NTEU, Together Union and UnitedVoice

**CEO** sign off confirmation

Name of CEO or equivalent Professor Ian O'Connor

Confirmation CEO has signed the report Yes

CEO Signature: Date: 27/06/2016